# Your CliftonStrengths 34 Results

You are uniquely powerful. Your distinct CliftonStrengths 34 profile sets you apart from everyone else. This is your talent DNA, shown in rank order based on your responses to the assessment.

Use this report to make the most of your strongest CliftonStrengths themes, navigate the rest and maximize your infinite potential:

- Read and reflect on your results to understand what you naturally do best.
- Learn how to apply your strongest CliftonStrengths every day.
- Share your results with others to create stronger relationships and improve teamwork.



#### **STRENGTHEN**

- 1. Competition
- 2. Communication
- 3. Woo
- 4. Achiever
- 5. Significance
- 6. Strategic
- 7. Input
- 8. Focus
- 9. Positivity
- 10. Command

#### NAVIGATE

- 11. Includer
- 12. Analytical
- 13. Self-Assurance
- 14. Futuristic
- 15. Activator
- 16. Maximizer
- 17. Discipline
- 18. Responsibility
- 19. Learner
- 20. Arranger
- 21. Intellection
- 22. Individualization
- 23. Deliberative
- 24. Consistency
- 25. Connectedness
- 26. Relator
- 27. Belief
- 28. Empathy
- 29. Ideation
- 30. Adaptability
- 31. Harmony
- 32. Developer
- 33. Restorative
- 34. Context

You lead with **Influencing** CliftonStrengths themes.

- **EXECUTING** themes help you make things happen.
- **INFLUENCING** themes help you take charge, speak up and make sure others are heard.
- RELATIONSHIP BUILDING themes help you build strong relationships that hold a team together.
- STRATEGIC THINKING

themes help you absorb and analyze information that informs better decisions.

READ "IDENTIFY YOUR UNIQUE CONTRIBUTION: THE CLIFTONSTRENGTHS DOMAINS" SECTION TO LEARN MORE >

# Unleash Your Infinite Potential: Your Strongest CliftonStrengths



- 1. Competition
- 2. Communication
- 3. Woo
- 4. Achiever
- 5. Significance
- 6. Strategic
- 7. Input
- 8. Focus
  - 9. Positivity
- 10. Command

#### The CliftonStrengths at the top of your profile are the most powerful.

These themes represent how you are uniquely talented. They are the starting point for living your strongest life possible.

#### Develop these CliftonStrengths to maximize your potential

Your greatest chance to succeed — at work or anywhere else — lies in strengthening what you naturally do best and doing more of it.

#### Start with your top five.

They are your most powerful natural talents.

- 1. Read everything about your top CliftonStrengths. To make the most of your talents, you first need to understand them and how to describe them to others.
- 2. Reflect on who you are. Think about your experiences, your motivations and how you see yourself. Then, consider how your CliftonStrengths shape you: what you do, how you do it and why.
- 3. **Use these CliftonStrengths every day.** Start with the suggestions in this report for applying your most powerful CliftonStrengths.
- 4. Watch out for blind spots. Sometimes how you exhibit your strongest CliftonStrengths can cause unintended negative misperceptions. Read the "What Is a Weakness?" section to learn more about preventing your strongest CliftonStrengths from getting in your way.

#### Then focus on your CliftonStrengths 6-10.

Apply the same strategies to make the most of your next five CliftonStrengths. You will excel and become the absolute best version of yourself when you take a strengths-based approach to your life. Do more of what you do best, and you'll feel more engaged, empowered and energized.



# 1. Competition

#### **HOW YOU CAN THRIVE**

You measure your progress against the performance of others. You strive to win first place and revel in contests.

#### WHY YOUR COMPETITION IS UNIQUE

These personalized Strengths Insights are specific to your CliftonStrengths results.

Driven by your talents, you normally toil for hours to produce topnotch results. Being the very best at something is quite important to you. You have little, if any, tolerance for mediocrity, especially about the things that matter most to you.

By nature, you yearn to lead a big organization. You want to be the person who makes major decisions. You like the idea of being "number one."

Chances are good that you work hard to be the best or "number one." When your performance is compared to everyone else's, you aim to win. If you were an Olympic athlete, being presented with a silver or bronze medal would be a huge disappointment. Only the gold medal in your chosen event would make you happy.

Instinctively, you persevere in your efforts because you believe diligence is rewarded. Reaching your goals spurs you to toil with even greater purpose.

Because of your strengths, you traditionally practice using your skills and knowledge. You regularly expand your knowledge base in selected subjects. Not surprisingly, you aim to increase your chances of being the winner in a variety of contests. These rivalries can either be obvious to all involved or known only to you.

#### WHY YOU SUCCEED USING COMPETITION

You motivate yourself and others to a higher standard of performance. You can raise a group's achievement level by creating a culture of winning and aspiring to be the best.

#### TAKE ACTION TO MAXIMIZE YOUR POTENTIAL

Aim for first place so you'll always finish strong.

- Create daily measures of success for yourself and the teams you are on. Learn what it takes to win consistently.
- List the performance scores that help you know where you stand every day. Decide which ones you should pay attention to.
- Take the time to celebrate your wins. In your world, there is no victory without celebration.
- Select tasks, roles and work environments where you can measure your achievements. You might never be able to discover how good you can be without keeping score.
- Explain to your coworkers, friends and family that you enjoy battling against good, strong competitors and winning not from putting others down.

- Be careful not to let your competitive spirit get in the way of your relationships. Not everyone has your drive to win, and constantly comparing your performance to theirs might offend them or hurt their feelings.
- Winning at all costs isn't winning; it's self-defeating. Make sure you maintain your principles when you push yourself toward ultimate victory.



## 2. Communication

#### **HOW YOU CAN THRIVE**

You generally find it easy to put your thoughts into words. You are a good conversationalist and presenter.

#### WHY YOUR COMMUNICATION IS UNIQUE

These personalized Strengths Insights are specific to your CliftonStrengths results.

It's very likely that you may be drawn to discussing issues and ideas with others. Perhaps you avoid or excuse yourself from situations where one person monopolizes the conversation.

By nature, you may feel the absence of your friends more deeply than some people do. Perhaps you long for the emotional support these individuals provide when miles separate you or circumstances make communication impossible.

Driven by your talents, you enjoy verbalizing your thoughts. You want others to acknowledge your ideas and feelings. Gaining and maintaining people's attention pleases you.

Instinctively, you welcome the opportunity to regale people with your stories. Witty and engaging, your verbal exchanges generate excitement. You frequently capture and keep your audience's attention.

Chances are good that you freely share your ideas or feelings with others. Being tongue-tied — that is, unable to speak freely — is rarely a problem for you. Words quickly come to mind when you are with people. Your ease with language enables you to meet, greet, and treat strangers as if they already were your friends.

#### WHY YOU SUCCEED USING COMMUNICATION

You are good at capturing people's attention by what you say and how you say it. Your ability to find words for your own and others' thoughts and feelings highlights important messages and helps you make meaningful connections.

#### TAKE ACTION TO MAXIMIZE YOUR POTENTIAL

Use your gift for stimulating conversation to connect with and inspire others.

- Monitor your audience. Carefully watch how they react to what you say and what engages them. Identify the words and phrases that caught their attention. Refine your upcoming presentations, conversations and speeches to focus on these highlights.
- Keep getting smarter about the words you use. They are a critical currency for you. Spend them wisely, and monitor their impact.
- Take your Communication talents to the level of strength by developing your knowledge and expertise in specific areas. You can be highly effective and influential when your message has substance.
- Keep your best stories top of mind, and practice telling them so you get better each time.
   You excel at capturing people's attention.
- Use your talents to build consensus among your peers. Get them talking, and help them put their ideas or feelings into words.

- Because you are naturally verbal and instinctively share your thoughts, you may not realize
  when you are monopolizing a discussion. Try to be mindful of when other people have
  something to say, and consider pausing so they can say it.
- Remember that your words are not always enough to motivate others. Take time to listen and pay attention to what others are saying and not saying.



## 3. Woo

#### **HOW YOU CAN THRIVE**

You love the challenge of meeting new people and winning them over. You derive satisfaction from breaking the ice and making a connection with someone.

#### WHY YOUR WOO IS UNIQUE

These personalized Strengths Insights are specific to your CliftonStrengths results.

Driven by your talents, you really enjoy starting discussions with newcomers. You probably engage outsiders in small talk. You are determined to make each person feel comfortable in your presence. After chatting with you, most individuals sense they have made a new friend.

By nature, you may feel deep affection for people. You might be friend many of the individuals you encounter. Maybe some of them appreciate your kind and caring nature. Maybe you actively search for reasons to like and appreciate them. This partially explains why you notice good qualities they fail to see in themselves.

It's very likely that you may allow yourself to become emotionally attached to people. You might see the good in individuals and choose to overlook their flaws or mistakes. Perhaps the fondness you show toward others endears you to many of them.

Because of your strengths, you enjoy the companionship of others and relish social activities. You are apt to be the person who moves around the room getting acquainted and reacquainted with people. You typically do not spend all your time huddled in the corner with one or two best friends.

Instinctively, you are pleasant and amiable — that is, easy to get along with and likeable. You can socialize or work with just about anybody. Your congenial — that is, friendly — manner as well as your interest in people help you identify common ground, offer compliments, ask non-threatening questions, and effortlessly move in and out of conversations.

#### WHY YOU SUCCEED USING WOO

You have an exceptional ability to win others over. Because you energize social situations and naturally put strangers at ease, you help build networks by connecting people with each other.

#### TAKE ACTION TO MAXIMIZE YOUR POTENTIAL

Spend time every day interacting with people.

- Build and maintain your network of acquaintances by checking in with each person at least once a month.
- Stay in touch with your peers in professional organizations to broaden your network and increase the number of resources you can contact for help.
- Use your natural charm to help put reserved people at ease in social situations.
- Learn the names of as many people as you can. Create an index of people you know, and as you get to know them better, add personal information such as their birthday, favorite color, hobby or favorite sports team.
- Join local organizations, volunteer and get on the social lists of the influential people in your community.

- Others may view you as shallow and insincere because you connect with people quickly
  then move on. In social situations, when you are talking with someone and have the urge to
  go meet someone else, try to remember that some people may just be getting
  comfortable.
- You may have a tendency to reveal yourself and trust others too quickly. This may cause
  more reserved people to step back from a relationship. Be aware that people's personal
  comfort zones differ, and you will need to adjust your approach if you want to win people
  over.



#### **EXECUTING**

## 4. Achiever

#### **HOW YOU CAN THRIVE**

You work hard and possess a great deal of stamina. You take immense satisfaction in being busy and productive.

#### WHY YOUR ACHIEVER IS UNIQUE

These personalized Strengths Insights are specific to your CliftonStrengths results.

It's very likely that you probably work diligently, persevering to the very end. You are gratified when people tell others you are a competent, trustworthy, and accomplished individual.

Instinctively, you tend to be a very good adviser to many individuals. When offering suggestions or asking questions, you probably are much more engaged, intense, and involved than usual.

By nature, you contend that what you have to say is very important. You probably tell individuals or groups they would be wise to stop what they are doing and give you their undivided attention.

Driven by your talents, you exhibit the physical and mental endurance needed to continuously toil long after others have stopped working. You are hardwired to pursue goals until they are reached. When obstacles arise, you become even more determined to succeed.

Because of your strengths, you have the extra energy to work hard whenever you are acquiring information to broaden your base of knowledge. You desire to deepen your understanding of various topics, opportunities, problems, solutions, situations, events, or people.

#### WHY YOU SUCCEED USING ACHIEVER

You love to complete tasks, and your accomplishments fulfill you. You have a strong inner drive — an innate source of intensity, energy and power that motivates you to work hard to get things done.

#### TAKE ACTION TO MAXIMIZE YOUR POTENTIAL

Bring intensity and effort to the most important areas of your life.

- Set challenging goals. Take advantage of your self-motivation with a more ambitious goal every time you finish a project.
- Take time to celebrate each success before moving on to your next item or task, even for
  just a few minutes.
- Limit your commitments to projects or assignments that align with your highest priorities as much as you can.
- Be sure to take regular breaks, even though you might be naturally equipped to work harder and longer than others.
- Make sure your to-do lists include tasks and responsibilities beyond work.

- You might get frustrated when others don't work as hard as you do, and they might see you
  as too demanding. Remember that not everyone has the same high expectations for
  themselves or is driven to work as hard as you are.
- Your pressing need to get things done might cause you to take on projects or agree to
  deadlines before you know everything that's involved. Before you commit to something,
  make sure you have the time and resources you need to do it right.



# 5. Significance

#### **HOW YOU CAN THRIVE**

You want to make a big impact. You are independent and prioritize projects based on how much influence they will have on your organization or people around you.

#### WHY YOUR SIGNIFICANCE IS UNIQUE

These personalized Strengths Insights are specific to your CliftonStrengths results.

Driven by your talents, you are attracted to hardworking and highly productive people. Life is much more satisfying when others share your upbeat attitude toward life.

It's very likely that you want your work to be seamlessly interwoven into the fabric of your personal life. You insist that no line be drawn to separate the two. You gravitate to roles where you are a person of importance. You want to perform noteworthy deeds in many areas of your life.

Chances are good that you want individuals to say you are a trustworthy, talented, skilled, knowledgeable, and accomplished person. You view your life more favorably when many people tell you they appreciate these traits. Their comments probably fill you with a sense of importance and delight.

Instinctively, you periodically want to direct, influence, and guide people. In other instances, you are happy to be a follower.

By nature, you may see particular value in the proverb "Nothing ventured, nothing gained." Instead of choosing the easy and obvious path, you might challenge yourself to surpass your original goals. With courage and perseverance, you attempt to produce good results. Rather than ask for guarantees of success or financial rewards, you might choose to boldly forge ahead toward your desired goals.

#### WHY YOU SUCCEED USING SIGNIFICANCE

You want to do important work and are determined to make a difference. You want others to respect you for your significant contribution and willingness to work hard to achieve success.

#### TAKE ACTION TO MAXIMIZE YOUR POTENTIAL

Look for opportunities to do important work where you can help others raise the bar.

- Imagine the legacy you want to leave. Picture yourself in the future. When you look back on your life, what will you have done to make the world a better place?
- Make a list of the goals, achievements and qualifications you want to accomplish, and put them where you will see them every day. Use this list to inspire yourself.
- Tell the important people in your life how valuable their feedback and support are to you. You need appreciation and affirmation, and their words can motivate you.
- Stay focused on performance. Your strong Significance theme compels you to set outstanding goals.
- Write down your strengths, and refer to them often. Reminding yourself what you do best gives you the confidence to rebound when you don't get the feedback you need.

- Because of your strong Significance talents, people might perceive you as overly
  concerned about your reputation and success. Acknowledge that you will need to earn the
  respect of others through your actions and contributions.
- Sometimes you might mask your vulnerability or come across as overly controlled, and this
  can make it difficult for others to know how to support you. Consider the value of making
  others feel important by letting them know when you need help.



#### STRATEGIC THINKING

# 6. Strategic

#### **HOW YOU CAN THRIVE**

You create alternative ways to proceed. Faced with any given scenario, you can quickly spot the relevant patterns and issues.

#### WHY YOU SUCCEED USING STRATEGIC

You quickly weigh alternative paths and determine the best one. Your natural ability to anticipate, play out different scenarios and plan ahead makes you an agile decision-maker.

#### TAKE ACTION TO MAXIMIZE YOUR POTENTIAL

Always have at least three options in mind so you can adapt if circumstances change.

- Strengthen the groups you belong to by using your talent to discover the best path to success. Because you can do this quickly, it may look as if you are "winging it," so explain yourself along the way to help others understand what you see.
- Schedule time each day to think about your goals and strategies. Time alone might be the
  best way for you to evaluate all your options and to find the right course of action for each
  goal.
- Trust your insights. Because you consider options so naturally and easily, you might not
  realize how you came up with a strategy. But because of your exceptional talents, it will likely
  be successful.

- When working with others, sometimes they may misinterpret your strong Strategic talents as criticism. Be mindful of what is already working well and what others have accomplished.
- Because you evaluate patterns and pathways so quickly, others might find it difficult to
  follow or understand your thought process. Be aware that sometimes, you might have to
  backtrack to explain how you got to where you are.



#### STRATEGIC THINKING

# 7. Input

#### **HOW YOU CAN THRIVE**

You have a need to collect and archive. You may accumulate information, ideas, artifacts or even relationships.

#### WHY YOU SUCCEED USING INPUT

You seek and store information. Your pursuit of mastery and access to knowledge empowers you to make credible and well-informed decisions.

#### TAKE ACTION TO MAXIMIZE YOUR POTENTIAL

Keep exploring; always be curious.

- Find out more about areas you want to specialize in. Consider jobs or volunteer
  opportunities where you can acquire and share information every day, such as teaching,
  journalism or research work.
- Regularly read books and articles that motivate you. Increase your vocabulary by collecting new words and learning their meaning.
- Devise a system to store and easily locate information you have found so you can access it
  quickly. Use whatever approach works best for you a file for articles you have saved, a
  database or spreadsheet, or a list of your favorite websites.

- Unrestrained input can lead to intellectual or physical clutter. Consider occasionally taking
  inventory and purging what you don't need so that your surroundings and your mind —
  don't become overloaded.
- You might have a tendency to give people so much information or so many resources that you can overload and overwhelm them. Before you share your discoveries with others, consider sorting out what is most meaningful so they don't lose interest.



#### **EXECUTING**

## 8. Focus

#### **HOW YOU CAN THRIVE**

You can take a direction, follow through and make the corrections necessary to stay on track. You prioritize, then act.

#### WHY YOU SUCCEED USING FOCUS

You have a powerful ability to prioritize, set goals and work efficiently. You avoid timeconsuming distractions and stay on track toward an overall objective.

#### TAKE ACTION TO MAXIMIZE YOUR POTENTIAL

Set specific goals with timelines to motivate yourself.

- Attach timelines and measurements to your goals, and keep track of your progress.
   Regularly meeting your objectives will prove that you are moving forward and inspire you to do more.
- Try putting a daily "power hour" of complete focus on your calendar each week. During this
  hour, turn off all your social media alerts, get away from your email, find a committed space
  and work toward one important goal and nothing else.
- Write down your goals and refer to them often. You will feel more in control of your life.

- You may focus so intently on your own work that you don't notice when goals and priorities change. Remember to occasionally stop what you're doing so you can re-evaluate your objectives.
- When you are absorbed in something, you may be slow to respond to others' immediate needs and appear emotionally distant. Acknowledge that sometimes, you will have to stop and respond to interruptions from the important people in your life.



#### **RELATIONSHIP BUILDING**

# 9. Positivity

#### **HOW YOU CAN THRIVE**

You have contagious enthusiasm. You are upbeat and can get others excited about what they are going to do.

#### WHY YOU SUCCEED USING POSITIVITY

You have an infectious energy and enthusiasm. As someone who offers genuine encouragement and an optimistic outlook on life, you have the power to make people feel better when you are around.

#### TAKE ACTION TO MAXIMIZE YOUR POTENTIAL

Help others see the humor and positive side of life.

- Encourage others to keep their eyes on the positive by helping them see what's going well for them.
- Arm yourself with good stories, jokes and sayings to lighten the mood. Never
  underestimate the effect that you can have on others. Many people likely rely on your
  optimism to help them rise above their daily frustrations.
- Celebrate. Whether it's a holiday, an event or someone's success, be the one to plan the party. Turn small achievements into big events, or host regular celebrations that others can look forward to.

- Sometimes your optimism and generosity with praise might come off as superficial, naïve
  or insincere. Make sure your positivity and admiration are always genuine; you can do more
  damage with false praise than with criticism.
- Be careful not to point out the positive side of a bad situation before others have the chance to fully vent. Acknowledge that sometimes people are not ready to hear the bright side and just need you to listen.



## 10. Command

#### **HOW YOU CAN THRIVE**

You have presence. You can take control of a situation and make decisions.

#### WHY YOU SUCCEED USING COMMAND

You are direct and firm in the face of resistance or challenges. Because you are comfortable taking charge and speaking up, you can remove bottlenecks and reassure others in times of crisis.

#### TAKE ACTION TO MAXIMIZE YOUR POTENTIAL

Be ready to take charge when others waver.

- Practice the words, tone and techniques that turn your ability to confront into persuasiveness.
- Take on worthwhile challenges, and bring others with you. Use your Command talents to lead others out of their comfort zone and into new territory where change is inevitable.
- Help your colleagues and friends make commitments. You can provide the spark that will inspire them to act.

- Your decisiveness and presence can be intimidating, whether you intend it to be or not.
   Keep that in mind, especially when you have to coach others, deliver feedback and set expectations.
- Because you speak with authority, you might be used to getting the final word. Consider asking others for their input before sharing yours so they have a chance to contribute.

# Navigate the Rest of Your CliftonStrengths



- 11. Includer
- 12. Analytical
- 13. Self-Assurance
  - 14. Futuristic
- 15. Activator
- 16. Maximizer
- 17. Discipline
- | 18. Responsibility
- 19. Learner
- 20. Arranger
- 21. Intellection
- 1 22. Individualization
- 23. Deliberative
- 24. Consistency
- 25. Connectedness
- 26. Relator
- 27. Belief
- 28. Empathy
- 29. Ideation
- 30. Adaptability
- 31. Harmony
- 32. Developer
- I 33. Restorative
- 34. Context

Your greatest opportunity to reach your full potential is developing and using your strongest CliftonStrengths. But it is also important to understand all 34 of your CliftonStrengths themes.

#### Your unique CliftonStrengths 34 profile

The themes toward the top of your CliftonStrengths 34 profile might show up regularly in your life, and the ones closer to the bottom might not show up at all.

To fully understand your talent DNA, consider how all your CliftonStrengths themes, separately or in combination, influence your work and personal life. In addition to concentrating on your top 10 themes:

- Navigate the middle. You might notice these CliftonStrengths themes in your behaviors from time to time. And you may need to rely on them in certain situations. Think of these themes as a support system you can use when you need to.
- Manage the bottom. Just as your top CliftonStrengths show you
  who you are, those at the bottom may tell you who you are not. They
  aren't necessarily weaknesses, but they are your least powerful
  themes. If you don't manage them properly, they could prevent you
  from maximizing your potential.
- **Identify weaknesses.** To determine if any themes are getting in your way, review the "What Is a Weakness?" section on the next page, and find out how to overcome potential obstacles to your success.

To learn more about your entire CliftonStrengths profile, see the "Your CliftonStrengths 34 Theme Sequence" section at the end of the report.

## What Is a Weakness?



- 1. Competition
- 2. Communication
- 3. Woo
- 4. Achiever
- 5. Significance
  - 6. Strategic
- 7. Input
- 8. Focus
- 9. Positivity
- 10. Command
  - 11. Includer
- 12. Analytical
- 13. Self-Assurance
- 14. Futuristic
- 15. Activator
- 16. Maximizer
- 17. Discipline
- 18. Responsibility
- 19. Learner
- 20. Arranger
- 21. Intellection
- 22. Individualization
- 23. Deliberative
- 24. Consistency
- 25. Connectedness
- 26. Relator
- 27. Belief
- 28. Empathy
- 29. Ideation
- 30. Adaptability
  - 31. Harmony
- 32. Developer
- 33. Restorative
- 34. Context

Focusing on your CliftonStrengths doesn't mean you can ignore your weaknesses.

# Gallup defines a weakness as anything that gets in the way of your success.

While the CliftonStrengths assessment does not mathematically quantify weaknesses, you can use your profile to understand how *any* of your CliftonStrengths themes might prevent you from maximizing your potential.

Your strongest CliftonStrengths are your best opportunity for success. But in some situations and with some people, these same themes can hinder your effectiveness and become blind spots.

The themes at the bottom of your profile can also get in the way of your success. They aren't necessarily weaknesses, but they likely do not come naturally to you.

#### To identify potential weaknesses, ask yourself:

- Does this theme ever undermine my success?
- Have I ever received negative feedback related to this theme?
- Does my role require me to use this theme, but I feel drained when I do?

If you answered yes to any of these questions, you may be discovering areas of weakness. Don't ignore your weaknesses. Instead, focus on your strengths, and work to manage the areas that get in your way.

#### How do I manage my weaknesses?

- Claim them: Know your weaknesses and how they get in your way
- Collaborate: Ask partners for support
- Apply a strength: Use a different theme to achieve a better outcome
- Just do it: Lean in and do your best

# Identify Your Unique Contribution: The CliftonStrengths Domains

While your CliftonStrengths 34 profile helps you understand *who* you are, there is also power in knowing *how* you make things happen, influence others, build relationships and process information. The framework of the four CliftonStrengths domains — Executing, Influencing, Relationship Building and Strategic Thinking — is another way to think about your CliftonStrengths and how you contribute when you join, create or lead a team.

The best teams are made up of individuals who understand their own — and others' — unique contribution to the team. This awareness and appreciation empowers the team to be more cohesive, versatile, productive and engaged.

However, be careful not to let the four domains limit your thinking. If you don't have any top themes in a particular domain, don't worry. That doesn't mean you can't think strategically or build relationships, for example. Everyone accomplishes tasks, influences others, builds relationships and processes information. You just use your stronger themes in different domains to get to the same outcome.

The next page shows you how your unique CliftonStrengths profile sorts into the four domains. Knowing which domain you lead with can help you understand your most powerful contribution.

#### **The CliftonStrengths Domains**

#### EXECUTING

People with dominant Executing themes make things happen.

## RELATIONSHIP BUILDING

People with dominant
Relationship Building themes
build strong relationships that
hold a team together and make it
greater than the sum of its parts.

#### **INFLUENCING**

People with dominant Influencing themes take charge, speak up and make sure others are heard.

#### STRATEGIC THINKING

People with dominant Strategic Thinking themes absorb and analyze information that informs better decisions.

# You lead with **Influencing** CliftonStrengths themes.

You know how to take charge, speak up and make sure others are heard.



This chart shows the relative distribution of your unique CliftonStrengths 34 results across the four domains. These categories are a good starting point for you to examine where you have the most potential to perform with excellence and how you can best contribute to a team.

See chart below for more detail about your CliftonStrengths by domain.

#### Your CliftonStrengths by Domain

EXECUTING		INFLUENCING		RELATIONSHIP BUILDING		STRATEGIC THINKING	
4	17	15	16	30	11	12	7
Achiever	Discipline	Activator	Maximizer	Adaptability	Includer	Analytical	Input
20	8	10	13	25	22	34	21
Arranger	Focus	Command	Self-Assurance	Connectedness	Individualization	Context	Intellection
27	18	2	5	32	9	14	19
Belief	Responsibility	Communication	Significance	Developer	Positivity	Futuristic	Learner
24	33	1	3	28	26	29	6
Consistency	Restorative	Competition		Empathy	Relator	Ideation	Strategic
23 Deliberative				31 Harmony			

## Take Action

Discovering your CliftonStrengths is only the beginning. Achieving excellence depends on your ability to develop and apply your CliftonStrengths and maximize your potential.

Now, take the next steps:

- Share your CliftonStrengths with others. Conversations with those closest to you can accelerate your CliftonStrengths development.
- Find a Gallup-Certified Strengths Coach. A coach can help you learn to productively apply your CliftonStrengths regardless of the situation.
- Apply your strongest CliftonStrengths every day. Read the suggestions in your report, and use the following statements to guide you.

#### HOW YOU CAN THRIVE WITH YOUR TOP CLIFTONSTRENGTHS

#### Competition

Aim for first place so you'll always finish strong.

#### Communication

Use your gift for stimulating conversation to connect with and inspire others.

#### Woo

Spend time every day interacting with people.

#### **Achiever**

Bring intensity and effort to the most important areas of your life.

#### **Significance**

Look for opportunities to do important work where you can help others raise the bar.

#### Strategic

Always have at least three options in mind so you can adapt if circumstances change.

#### Input

Keep exploring; always be curious.

#### **Focus**

Set specific goals with timelines to motivate yourself.

#### **Positivity**

Help others see the humor and positive side of life.

#### Command

Be ready to take charge when others waver.

# Your CliftonStrengths 34 Theme Sequence

#### 1. Competition

#### INFLUENCING

People exceptionally talented in the Competition theme measure their progress against the performance of others. They strive to win first place and revel in contests.

#### 2. Communication

#### INFLUENCING

People exceptionally talented in the Communication theme generally find it easy to put their thoughts into words. They are good conversationalists and presenters.

#### 3. Woo

#### INFLUENCING

People exceptionally talented in the Woo theme love the challenge of meeting new people and winning them over. They derive satisfaction from breaking the ice and making a connection with someone.

#### 4. Achiever

#### **EXECUTING**

People exceptionally talented in the Achiever theme work hard and possess a great deal of stamina. They take immense satisfaction in being busy and productive.

#### 5. Significance

#### INFLUENCING

People exceptionally talented in the Significance theme want to make a big impact. They are independent and prioritize projects based on how much influence they will have on their organization or people around them.

#### 6. Strategic

#### STRATEGIC THINKING

People exceptionally talented in the Strategic theme create alternative ways to proceed. Faced with any given scenario, they can quickly spot the relevant patterns and issues.

#### 7. Input

#### STRATEGIC THINKING

People exceptionally talented in the Input theme have a need to collect and archive. They may accumulate information, ideas, artifacts or even relationships.

#### 8. Focus

#### **EXECUTING**

People exceptionally talented in the Focus theme can take a direction, follow through and make the corrections necessary to stay on track. They prioritize, then act.

#### 9. Positivity

#### RELATIONSHIP BUILDING

People exceptionally talented in the Positivity theme have contagious enthusiasm. They are upbeat and can get others excited about what they are going to do.

#### 10. Command

#### INFLUENCING

People exceptionally talented in the Command theme have presence. They can take control of a situation and make decisions.

#### 11. Includer

#### RELATIONSHIP BUILDING

People exceptionally talented in the Includer theme accept others. They show awareness of those who feel left out and make an effort to include them.

#### 12. Analytical

#### STRATEGIC THINKING

People exceptionally talented in the Analytical theme search for reasons and causes. They have the ability to think about all of the factors that might affect a situation.

#### 13. Self-Assurance

#### INFLUENCING

People exceptionally talented in the Self-Assurance theme feel confident in their ability to take risks and manage their own lives. They have an inner compass that gives them certainty in their decisions.

#### 14. Futuristic

#### STRATEGIC THINKING

People exceptionally talented in the Futuristic theme are inspired by the future and what could be. They energize others with their visions of the future.

#### 15. Activator

#### INFLUENCING

People exceptionally talented in the Activator theme can make things happen by turning thoughts into action. They want to do things now, rather than simply talk about them.

#### 16. Maximizer

#### INFLUENCING

People exceptionally talented in the Maximizer theme focus on strengths as a way to stimulate personal and group excellence. They seek to transform something strong into something superb.

#### 17. Discipline

#### **EXECUTING**

People exceptionally talented in the Discipline theme enjoy routine and structure. Their world is best described by the order they create.

#### 18. Responsibility

#### **EXECUTING**

People exceptionally talented in the Responsibility theme take psychological ownership of what they say they will do. They are committed to stable values such as honesty and loyalty.

#### 19. Learner

#### STRATEGIC THINKING

People exceptionally talented in the Learner theme have a great desire to learn and want to continuously improve. The process of learning, rather than the outcome, excites them.

#### 20. Arranger

#### **EXECUTING**

People exceptionally talented in the Arranger theme can organize, but they also have a flexibility that complements this ability. They like to determine how all of the pieces and resources can be arranged for maximum productivity.

#### 21. Intellection

#### STRATEGIC THINKING

People exceptionally talented in the Intellection theme are characterized by their intellectual activity. They are introspective and appreciate intellectual discussions.

#### 22. Individualization

#### RELATIONSHIP BUILDING

People exceptionally talented in the Individualization theme are intrigued with the unique qualities of each person. They have a gift for figuring out how different people can work together productively.

#### 23. Deliberative

#### EXECUTING

People exceptionally talented in the Deliberative theme are best described by the serious care they take in making decisions or choices. They anticipate obstacles.

#### 24. Consistency

#### EXECUTING

People exceptionally talented in the Consistency theme are keenly aware of the need to treat people the same. They crave stable routines and clear rules and procedures that everyone can follow.

#### 25. Connectedness

#### RELATIONSHIP BUILDING

People exceptionally talented in the Connectedness theme have faith in the links among all things. They believe there are few coincidences and that almost every event has meaning.

#### 26. Relator

#### RELATIONSHIP BUILDING

People exceptionally talented in the Relator theme enjoy close relationships with others. They find deep satisfaction in working hard with friends to achieve a goal.

#### 27. Belief

#### EXECUTING

People exceptionally talented in the Belief theme have certain core values that are unchanging. Out of these values emerges a defined purpose for their lives.

#### 28. Empathy

#### RELATIONSHIP BUILDING

People exceptionally talented in the Empathy theme can sense other people's feelings by imagining themselves in others' lives or situations.

#### 29. Ideation

#### STRATEGIC THINKING

People exceptionally talented in the Ideation theme are fascinated by ideas. They are able to find connections between seemingly disparate phenomena.

#### 30. Adaptability

#### RELATIONSHIP BUILDING

People exceptionally talented in the Adaptability theme prefer to go with the flow. They tend to be "now" people who take things as they come and discover the future one day at a time.

#### 31. Harmony

#### RELATIONSHIP BUILDING

People exceptionally talented in the Harmony theme look for consensus. They don't enjoy conflict; rather, they seek areas of agreement.

#### 32. Developer

#### RELATIONSHIP BUILDING

People exceptionally talented in the Developer theme recognize and cultivate the potential in others. They spot the signs of each small improvement and derive satisfaction from evidence of progress.

#### 33. Restorative

#### EXECUTING

People exceptionally talented in the Restorative theme are adept at dealing with problems. They are good at figuring out what is wrong and resolving it.

#### 34. Context

#### STRATEGIC THINKING

People exceptionally talented in the Context theme enjoy thinking about the past. They understand the present by researching its history.